**CATALOGUE 2021-2022** 





CONTINUING
PROFESSIONAL
DEVELOPMENT (CPD)
MEMBERSHIP



### **About CPD Membership**

"Let's go invent tomorrow rather than worrying about what happened yesterday." Steve Jobs

CPD is inventing the tomorrow of human resource & talent management by leveraging the power of continuous learning.

CPD is a lifelong career partner with resources, tools, knowledge bank, updates, expert interactions, best practises sessions, panel discussions, HR literature releases, mentorships & by creating a community of members from across the globe with an aim to support your professional growth.

CPD membership helps HR leaders and professionals build new skills, solve challenges, enhance business outcomes & grow in their respective careers by bringing in forward-thinking human capital practices.

CPD strives to support individuals throughout their career life cycle by enriching them and keeping them updated with what's changing in field of Human Resource Management.

With our research team continuously creating content that keeps you ahead in the race, our career planners & mentors help you carve the right path.

Our resource centre and valuable downloads section help you to save time and invest it in where it matters. The best practises Sessions keeps you updated with how HR best practises are being applied in different industries & in different parts of the globe.

Our community engagements, panel discussions, expert speak sessions & alumni meets keeps you abreast with latest & helps you be part of a global HR Community.

Continuous Professional Development is based on the proven CHRMP competency framework which aims at overall development of an HR Professional, making them a thought leader in the field of human resource management.

Come be part of this exciting journey.

### **CHRMP Competency Framework**





Times are changing, and all industries, inclusive of the HR function, are experiencing a shift in the norm.

CHRMP has designed a competency framework specifically for the HR professionals to keep pace with the changing times. These are mission critical competencies that an HR Professional need to develop for exceptional career growth.

This framework is divided into 4 main domains - Domain Excellence, Workplace Proficiency, Business Acumen and Technological Efficacy.

These four domains represent the capabilities that you need to build to stay relevant, grow & be the in-demand HR Professional.

HR professionals need to learn these competencies in order to drive the HR departments plan and execute HR functions efficiently. Focus on these four areas will ensure overall development of any HR Professional.

Those desiring to fast track their career in HR, this competency framework will acts a foundation that will drive your professional growth.



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# Section 1: Masterclass Plan 2021-2022

### **Domain Excellence**





Domain excellence is creating expertise in knowledge and understanding of the essential aspects of your field of interest. The HR domain has various functions and creating expertise in these domains is a prerequisite for having a successful career. Areas like talent development, HR Operations, policy Making, employee engagement, job analysis, compensation and benefits, managing and appraising performance, talent acquisition, competency Mapping, HRBP, organisational development, change management, etc..

Also new emerging areas of interest like HR Analytics, Metrics, Digital HR, Employee experience, Employer Branding, Culture, Employee Wellbeing, Gamification etc

HR professionals & leaders need to have a good understanding of HR as a whole. Different verticals even if specialised, interact & have an overlap with each other, having an understanding & knowledge of these functions is essential to your career growth.

CPD curriculum for Domain Excellence is an exciting mix of how Fortune 500 companies run there existing HR functions & also what exposure an HR professional needs for the decade ahead to face the challenges of future.



### **Balanced Scorecard**



Today, businesses are strategising to be more efficient and productive. A Balanced Scorecard is being adopted by entities to balance and improve the performance of their various organisational units. Hence, HR professionals must be competent to utilise this tool to efficiently monitor comprehensive progress.

#### At the end of this session, participants would be able to:

- Demonstrate an understanding of the conceptual framework of Balanced Scorecard
- Demonstrate an understanding of organization's strengths and weaknesses
- Demonstrate an understanding of organization's strategy

- Create an effective strategy map for his or her organization or department (optional)
- Create objectives, measures and targets for his or her team considering strategic themes
- Create effective measures (both lead measures and lag measures) for his team and team members
- Demonstrate an ability to cascade objectives and measures down the organization to his/her subordinates



### **Metrics and HR**



We will introduce you to the important concept of applying metrics to drive HR initiatives.

We talk about how metrics form an integral part of implementing HR Analytics & what are the most used metrics by organizations for better people analytics and driving data based decisions.

Learn the secrets of understanding and applying Metrics in HR Analytics and help business drive more predictable results. The sessions would cover:

- Evidence Based HR
- Understanding Big Data
- How HR Analytics drives decisions
- Types of Metrics
- Structure of Metrics
- Application of Metrics



### **Job Evaluation**



Comparing the worth of different roles in an organisation to realise their respective relevance is the primary focus of job evaluation. This is pivotal in constructing an equitable pay structure that will proportionate to the skills and abilities.

It is thus imperative for HR professionals to understand this method for reducing pay variance and maintaining employee satisfaction within the organisation.

At the end of this session, the participants would be able to:

- **Learning Outcome:**
- Define job evaluation
- List the features of job evaluation
- Explain the objectives of job evaluation
- Discuss the steps involved in job evaluation
- Use the various methods of job evaluation
- State the advantages and disadvantages of job evaluation



### **Diversity and Inclusion at Work Place**



Organisations today boast of having diverse teams as it has been a branding tool lately. However, having diversity and aligning everyone to the organisational objectives is not a child's play.

### At the end of this session, participants would be able to:

- Explain diversity and inclusion
- Have conversations around diversity and inclusion
- Explain biases existing in the industry and the significance of D&I for HR professionals
- Discuss diversity in the context of organisation's goal achievement
- State the steps to build and manage diverse teams
- Discuss the different best practices used across the globe and implement the one suitable to your organisation



### **Objectives and Key Results**



Goals set by an organisation paves the way for its future performance and growth. Objectives and Key Results as a collaborative goal-setting tool reinvigorate the process of assigning tasks and outcomes that produce exemplary results.

So, HR professionals must understand and implement this technique to drive organisational performance.

At the end of this session, participants would be able to:

- Understand OKR
- Define the terminologies associated with OKR
- Write OKRs



### **Organisational Psychology**



People and their relationships at work significantly affect the well-being of an organisation. Organisational psychology seeks to decipher these emotions to create a healthy work culture and enhance workplace productivity.

HR professionals must be able to apply the concepts of organisational psychology as they deal with employees and their occupational grievances.

#### At the end of this session, participants would be able to

- Define organisational psychology
- Understand the growing importance of organisational psychology in the corporate framework



### HR's Role in M&A



The Human Resource (HR) department plays a pivotal role in the process of merger and acquisition between two companies.

### The series would give important inputs on:

- Manpower Considerations
- Compensation and Benefits Harmonization
- Culture & Leadership Alignment
- Organization Re-Design and Resource Alignment
- Strategic Selection
- Understanding Valuation
- Creating an Integration Plan
- Implementation of HR Programs, Processes and Operations

# <u>Learning Outcome</u>:



### **Organisation Development**



The world is changing fast! In this fast changing world, more than ever before, organisations have to prepare to respond to unforeseen circumstances at the quickest. Organisation development is about the balance between the employees and the business growth.

#### After this session, participants would be able to:

- Explain Organisation Development
- List and state the different theories and practices in the field
- Assess the impact of change within the organisation
- Identify the apt intervention for organisation's situation
- Discuss the different group dyanamics theories
- Evaluate different OD interventions



### **International Labour Law**



In the new Post Pandemic world, a Global remote workforce can evolve. For an HR knowledge & practical understanding of international labour law will be vital.

### The series would give important inputs on:

- International labour standards
- Workers rights

- Identifying and investigating cases of forced labour and trafficking
- International labour standards for judges, lawyers and legal educators
- Communicating labour rights



### **Employee Wellbeing**



Emotional Wellbeing is of utmost importance in today's world. Companies along with their HR departments are trying their best to help employees and maintain their well being.

In today's world it becomes important for HR professionals to know what their employees need and also how to fulfill those needs.

#### At the end of this session, participants would be able to:

- Understand the benefits of a wellbeing programme
- Create awareness regarding well being in your organisation
- Create strategies for well being initiatives
- Measure the effectiveness of wellbeing strategies



### **Assessment Centers**



Selection process has been redesigned to accommodate the changing roles and designations in organisations. Assessment centers are one of such contemporary methods adopted in companies.

HR professionals must be able to utilise Assessment centers to select the right candidate for the right job.

At the end of this session, the participants would be able to:

- Define assessment centers
- Understand the need for assessment centers
- Discuss the different types of assessment centers
- Discuss the process of conducting tests in these centers
- Describe the various types of tests used in the centers
- State the advantages and disadvantages of the assessment centers



### **Psychometric Tools for HR - MBTI**



MBTI is among the most used psychometric tests. Organisations use it for different purposes from hiring, training, leadership development and a lot more.

#### At the end of this session, participants would be able to

- Explain the history and development of MBTI instrument
- State the type theory of personality
- Use the MBTI tool to know your own type
- Explain the preferences and describe all sixteen personality types
- Identify the differences as common among all individuals



### **Psychometric tools for HR - DISC**



DISC is a recognized model of people's behaviour that enables anyone to understand why they behave the way they do. It helps organisations hire the right people, improlve leadership competencies, and drive team's performance.

#### After attending the session, participants would be able to:

- Explain the theory behind the DISC assessment.
- List the steps to administer the assessment
- Predict employees' job success behaviour
- Integrate the DISC instrument into different training interventions



### **Psychometric tools for HR - Firo-B**



Firo-B is an instrument that helps individuals understand the personal needs of oneself and others. This makes it possible for them to improve the relationships with everyone within organisattions and outside.

### This session would help participants to:

- Explain the FIRO-B instrument and its applicability
- Assist teams and individuals become more effective by helping them create better understanding of their interactions
- Enable positive relationship building throughout their organisation



### **Employer Branding**



Organizations use strategies to fortify their corporate image and presence. One such approach to increase their value proposition is Employer Branding.

HR professionals must be able to implement the ways of creating an employer brand that is reckoned by all.

### At the end of this session, participants would be able to:

- Understand the concept of employer Branding
- Correlate the connection between employee engagement and employer Branding

- Discuss case studies of organisations that created a vibrant employer brand
- Describe the methods of creating an employer brand
- Design innovative strategies to strengthen employer branding



### **Gamification**



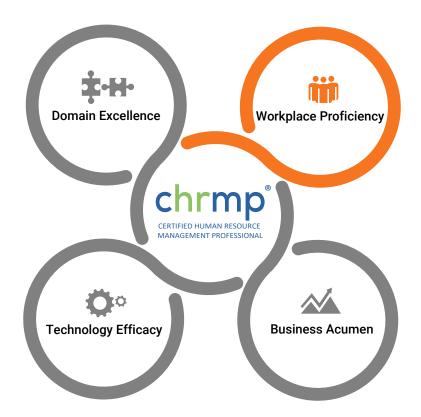
Enterprises across the globe are using innovative methodologies to engage their audiences during different training interventions. With the innovative technologies available currently, these activities have become easier to be practiced.

### After the session, participants would be able to:

- Explain gamification and its use
- Use gamification to make any training more engaging and entertaining
- Generate ideas about how gamification can be used in your organisation

## **Workplace Proficiency**





Workplace proficiency is the amalgamation of soft skills required to attain proficiency in a given workplace.

Soft skills are essential skill required for Human Resource Management. With emergence of business partner roles, HR has moved from traditional reporting to strategic planning. This strategic alignment & people management now involves focus on these skills much more than before. These skills being very visible it would be a clear differentiator for choices that organisations make. Built & mastered over a period of time, its important you start mastering it now. Workplace proficiency modules in CPD is an intelligent mix of understanding & applying these skills in real work situations, to help you gain the advantage you need.



### **Negotiation Skills**



Organisations work with a diverse group of stakeholders. Every group has it's personal agenda dn organisations need to negotiate with all of them.

HR Professionals need to be able to successfully negotiate on behalf of the organisation and the employees.

#### At the end of this session, participants would be able to:

- Understand the process of an effective negotiate
- Understand the various trade offs required for a win-win negotiation
- Be aware of the biases that affect a successful negotiation
- Create and use BATNA for negotiation



### **Building High Performing Teams**



Today's world is all about collaboration. With high performing teams organisations can reach their highest potential.

HR has an important role to plan in training and developing people so that a culture of high performance can be established.

#### At the end of this session, participants would be able to:

- Set up norms for a team
- Manage conflict with others

- Bridge the gap between where your team is and where it needs to be
- Handle group dynamics with emotional intelligence
- Understand how to apply all your learnings in a global environment



### **Effective Communication**



Communication is important for anyone's professional success. Effective communication enables better sharing of ideas and information. This further leads to speeding up of the whole process and is important for organisation's goal achievement.

However, an effective communication takes conscious decision and effort. And different styles of communication might be more impactful in different sitiuations. Different types of messages might also need a different form of communication.

### At the end of this session, participants would be able to:

- Describe the whole communication process
- Explain listening as an important part of the process
- Use body language to make the communication more effective
- List and explain the different forms of communication
- Use paraphrasing and summarising to make the communication more effective



### **Executive Presence**



Executive presence is having the mindset, confidence, and knowledge of a leader. Organisations need their leaders to have executive presence to be able to better lead the organisation.

HR professionals need executive presence to be able to covey ideas and get stakeholder buy in.

At the end of this session, participants would be able to:

- Identify and leverage individual strengths
- Express yourself through confident body language
- Learn to combine communication and persuasion to become a better leader.



### **Business Etiquette**



Etiquette has a great role to play in the current business environment as organisations are becoming increasingly global. Grooming leads to an attractive appearance creating a good first impression that is very essential for projecting professionalism to the clients and customers. It also boosts self confidence within the individual.

#### After attencding the course, participants will be able to:

- Project professionalism in all business situations that create a lasting first impression
- Boose self confidence
- Demonstrate business manners while conducting all job duties
- Improve relationships through professionalism
- Create a professional presence through better dressing sense
- List the donts of basic etiquettes depending on varied cultures and traditions



### Leadership



Leading effectively in any situation is required for professional as well as personal success. Today leaders must demonstrate an entirely different set of behaviours compared to a few years before. They pave way for future of the organisation.

### After attencding the course, participants will be able to:

- Explain different leadership styles and traits.
- Resolve conflicts with minimum negative impact on the people involved
- Meet business goals through collaborative teams
- Give and receive effective feedback from subordinates and seniors
- Apply the most suitable leadership style to resolve situations
- Motivate team members to create high performing teams
- Define their priorities and act accordingly
- Initiate difficult conversations and close it amicably



### **Critical Thinking**



Critical thinking has emerged as a top skill in the corporate world. To be able to look at a situation and analyse it critically is what helps organisations thrive.

The HR professionals in such organisations need to develop their critical thinking and enhance their skill sets.

### At the end of this session, participants would be able to:

- Basics of Critical thinking- Logic and analysis
- Importance of brainstorming in the critical thinking process
- Importance of communication and feedback in the critical thinking process
- Barriers to Critical thinking and how to overcome them



### **Problem Solving**



Everyone spends most of their time throughout lives in solving variety of problems, small and big. This makes it one of the most intellectually demanding tasks. Also, researchers have found that all successful problem solvers use similar line of steps to identify solutions for their problems.

#### At the end of this session, participants would be able to:

- Explain the term 'problem'
- · Identify problem situations
- State the steps to solve a problem

- Apply the steps to solve a variety of problem situations
- Identify and discuss roadblocks in problem solving in a variety of situations
- Evaluate anticipated risks and weigh the solutions
- State how they will use the strategies to solve problems in their lives



# Storytelling



The skill in storytelling is an in-demand skill in every profession today. It offers the indicidual to connect instantly with their audience. Also, when a person is able to craft engaging stories they can make any mundane description interesting and something peo[ple want to listen to. Stories can help trainers, salespeople, HR professionals, entreprreneurs do their jobs more effectively.

#### At the end of this session, participants would be able to:

- Explain why stories enhance the quality of conversation and information sharing process
- Identify opportunities to share stories
- Give an engaging opening to the story
- Create dyanamic characters inside the story
- Exaggerate voice and body language elements to make the story more engaging



### **Collaboration**



Simply put, Ethical behaviour is doing the right thing. Maintaining integrity, transparency, and fairness are important characteristics of ethical behaviour. Globally, the need for ethics in business is increasing. Customers and governments want organisations to do the right thing.

The HR department has always been for the people and thus HR professionals need to have high ethical standards.

At the end of this session, participants would be able to

- Understand the need for ethics in business
- Know how rationalising hurts ethics
- How companies can do better
- · Ethical laws in business

# **Business Acumen**





Business acumen is the understanding of business disciplines that help in making business decisions

HR has moved beyond basic administrative functions to a result-oriented role. To succeed in this role its is essential to have a thorough understanding of how the business functions.

HR professional should know how the business runs, how projects are managed, how quality is ensured, what the business offers, the strategy of the organisation and also journey & goals ahead.

HR professionals need to align HR functions to the business so as to create competitive advantage for the firm. A strategic alignment of HR as a function with the organisational goals is only possible when HR professionals today have this expertise.

CPD modules of Business Acumen are designed to give HR professionals the competitive advantages of understanding business, systems, projects, quality, strategic planning & more.





# **Design Thinking**



Design thinking is extensively used in the current business world to understand the customers, and generate a solution.

#### At the end of this session, participants would be able to

- Explain design thinking and the design thinking framework
- Develop the thought process towards design thinking and innovation
- Apply the framework to solve problems with creativity
- Facilitate groups to brainstorm and generate creative solutions
- Use storyboard to share your design ideas
- Establish a plan that can be iterated to reach a solution



#### **Future of work and HR**



The changing nature of organizations and their employees pose a severe challenge to Human Resources. Al & ML are big disruptors and going to change the way Human Resource will function in future. If there is no viable future for the HR functions – HR professionals will inevitably be replaced by software. To be better prepared to carve a path and careers undersatdning of Future of Work and Human Resource connect is must.

#### The session will give inputs on:

- Human Resources and Talent Management's future and predictions for the next decade
- Digital transformation of HR
- What the journey will look like ahead and what HR professionals should do now to stay relevant and make use of the opportunities that lie ahead in an era of technological disruptions
- Identify areas, designations, and work that would need attention
- The new areas of Workforce Scoping, Employee Wellbeing, Data & Analytics, Culture & Employee Experience
- The Evolving new Roles & their Job Descriptions





# **Project Management**



The ability to manage and complete tasks accurately on time is key to an organisation's efficacy. Project Management is the most preferred technique to track the progress of various assignments in an organization.

HR professionals must master this skill to improve the efficiency of resource utilisation, for which they are also responsible in an organisation.

#### At the end of this session, participants would be able to:

- Understand the basics of Project Management
- Identify and select projects in an organisation
- Plan a project in the organisation
- Distribute resources optimally among projects
- Use the various tools for project management in an organisation



# **Creating success at HR Interviews**



While there are many factors that affect the success of an individual in a job interview, candidates can be better prepared to face the interviews. HR interviews are used almost everywhere as a step to shortlst candidates and are considered very important in the whole selection process. While most candidates prepare well for the technical interviews, they often fail to do so for the HR interviews.

It has been found that the candidates get into one of the pitfalls while sitting for the HR interview.

#### At the end of this session, participants would be able to:

- Explain the need for HR interview
- List the common pitfalls while sitting for interviews
- Prepare to handle difficult interview situations
- Face the HR interview with confidence



# **Six Sigma for HR Professionals**



Organisations are endorsing means to boost the functionality of their business processes. Six Sigma provides an objective way of rationalising and improving the various activities in the entities.

HR Professionals must learn to integrate the Six Sigma process in the organisation to reduce defects and enhance productivity of its various units.

At the end of this session, the participants would be able to:

- Understand the concept of Six Sigma
- Discuss the various Six Sigma process
- Implement the Six Sigma techniques in an organisation



### **Finance for HR Professionals**



As an HR manager, you're expected to use financial data to make decisions, allocate resources, and budget expenses. But if you're like many human resource practitioners, you may feel uncertain or uncomfortable incorporating financials into your day-to-day work.

# At the end of this session, the participants would be able to:

- Understand Balancesheets & identify HR concern Areas
- Gain an understanding of accounting and finance basics
- Extend knowledge of cost control and the budgeting process
- Understand and apply key financial concepts, such as budgeting, strategic finance, and long-range planning
- Understand costs of specific programs and processes;
- Understand common statistical models.





# **Career Planning for HR Professionals**



For an organisation to progress, it's important for the employees to have a clear vision of their growth in the organisation. Career planning in organisations provides this clarity.

HR professionals must be able to implement this process effectively to align the individual aspirations and organisational needs.

#### At the end of this session, participants would be able to

- Define career planning
- Discuss the importance of career planning in organisation
- Describe the approaches in career planning
- Discuss the steps involved in career planning
- Understand the role of employees, managers and organisation in career planning



# **Corporate Social Resposibility**



CSR is a very important mechanism to ensure that the global corporations share the onus of a better world that we live in.

#### At the end of this session, participants would be able to:

- develop a deeper understanding of the CSR framework consisting of Directors, Foreign Holding Company, Independent Directors, Profit Calculation etc
- learn how to create CSR policy and CSR Report for their organizations
- analyze, implement, monitor and evaluate a project undertaken under CSR activity
- appreciate the process of Due Diligence required while selecting the implementing agencies
- analyze and evaluate the impact of their CSR activity taken by their organization



# **Creating a Lean Organisation**



Customer satisfaction is the best way of understanding an organisation's commitment towards its customers. Lean organisations aim at transforming the enterprise capability to provide more value for its clients.

HR professionals must know the way lean organisations function to cater effectively to their customers' needs.

At the end of this session, the participants would be able to:

- Understand Lean Organisations
- Discuss the principles of lean organisations
- Formulate plan to implement the lean principles in an organisation
- Apply lean transformation framework in an organisation



# **Strategic Thinking**



Strategic thinking is the art of using available resources to create competitive adb=vantage for the organisation. In today's VUCA world strategic thinking is a top skill required in every organisation

The HR department has also moved from an administrative role to a more strategic role. Thus HR professionals also need to be strategic thinkers

#### At the end of this session, participants would be able to

- **Learning Outcome**:
- Convert long term strategy into actionable goals
- Align HR Goals and the vision of the organisation
- Understand the various metrics that drive organisational goals
- Future forecasting and developing plans



# **Change Management**



We live in a volatile, Uncertain, Complex, Ambiguous world. And in this world it is important that organisations can learn and adapt in time.

HR professionals are change management agents and need to learn how to manage uncertainty

#### At the end of this session, participants would be able to

- Understand how managing change will improve organisation outcomes
- Learn the process of change management and how to apply it
- Understand the different models of change management



# **Resource Management**



Every business utilises resources to attain its organisational goals and objectives. Resource Management ensures that the organisation uses various resources efficiently to produce optimum results.

HR professionals must implement the methods of resource management to sustain growth and profitability in an organisation.

At the end of this session, the participants would be able to:

- Understand resource management
- State the importance of resource management in an organisation
- Describe the methods of resource management



### **Business Ethics**



Simply put, Ethical behaviour is doing the right thing. Maintaining integrity, transparency, and fairness are important characteristics of ethical behaviour. Globally, the need for ethics in business is increasing. Customers and governments want organisations to do the right thing.

The HR department has always been for the people and thus HR professionals need to have high ethical standards.

At the end of this session, participants would be able to

- Understand the need for ethics in business
- Know how rationalising hurts ethics
- How companies can do better
- · Ethical laws in business

# **Technology Efficacy**





It is the amalgamation of all technological knowledge and skills required for the new age HR professional

A common saying in business is that which gets measured, gets managed. When it comes to business, Data and technology have really changed the game. Previously unmeasurable things have now become measurable. Many businesses are now moving into a more data driven way of work.

The field of HR is also more data driven now & what helps us measure it is technology. Mastery in various software, tools & technologies are a must for any HR Professional today.

Having expertise in other facets like domain excellence, workplace proficiency, business acumen can be less use if you are not technologically brilliant.

CPD program design to ensure you are technology efficacious & master the technologies of now & future to have a robust career growth.





# **Google Suites**



It's now much easier to collaborate for activities with the help of various apps provided under G-Suite. These alternatives to Microsoft products are available at no cost and thus make a great resource to use.

#### At the end of this session, participants would be able to

- Use all Google applications without much difficulty
- List and use all features within Google sheets
- Collaborate with others and share the sheets for working together

- Use some tips and tricks to make it easier to operate on the sheets
- Work with formula to import and analyse data
- Design sheets to reflect trends
- Use Google forms
- Use Google calendar



# **HRIS**



It has become the need of the hour for any professional to understand HRIS and its multitude of usage. And if you are into the Human resource department it is almost impossible to survive without knowing this technology.

#### At the end of this session, participants would be able to:

- List different HRIS technologies available in the market
- use the different HRIS modules for smoother exchange of data and resources within the organisation
- Administer the employee data
- · Manage employee attendance and leave records





# **Job Sites**



Job sites are extensively used to find candidates for varied designations. Therefore, using job sites is one of the fundamental competencies expected of HR professionals.

#### At the end of this session, participants would be able to:

- List the different job sites available
- Differentiate among the basic functionality and features of the job sites

- Differentiate between keyword search and Boolean search and the search methodologies
- Choose keywords and use Keyword search to find candnidates for various job roles
- Use Boolean serach to find candidates on job portals and other social media pleatforms
- Create mailers from the existing templates on job portals





# Workday



Today technology is helping organisations diversify and scale to accommodate its growing business needs. Workday is one of the cloud based ERP software that seamlessly integrates all the business units within an organisation for their efficient functioning.

HR professionals must be able to use this tool to manage the various activities and requirements in their organisation.

At the end of this session, participants would be able to:

- Use the Human Capital Management module
- Use the Talent Management module
- Use the Payroll and Workforce Management module



R



R is a free, open source tool that can be used for different types of visualisation in statistics. It is of extreme value in corporates as well as academia wherever there is a need for highly specific modeling. Oracle estimated over 2 million R users worldwide in 2012 itself and we are now in 2021. There is also much hype about the tool due to its applicability and novelty. People are flocking towards the course and is in much demand in the industry too.

#### At the end of this session, participants would be able to

- Explain the core principles to work on R
- List the language fundamentals and syntax
- Create variables and loops to achieve different results
- Explain normal distribution
- Use it to work on a variety of datasets
- Visualise data in the best way possible
- Drive a variety of data insights





# **Using Online Tools**



Technology seems to have taken over all aspects of businesses. HR is not left far behind in this process and so it is impossible to conduct the activities without using a variety of online tools that are readily available.

#### This training will allow the participants to:

- · List different online tools and explain their use
- Use the tools in the best possible way



### **ATS**



Technology is fast changing the way HR functions in an organisation. Applicant Tracking System is one such example which integrates technology to streamline the recruitment process.

HR professionals must learn how to utilise this tool to make quicker and effective hiring decisions.

#### At the end of this session, participants would be able to

<u>Learning Outcome</u>:

- Understand what is Applicant Tracking System
- Discuss the different components of this system
- Use the system to understand how it works



# **Creating HR Dashboard**



Dashboards help to maintain large amount of data and also to convert data into user friendly visuals. This module is a step by step process of developing a dynamic, interactive HR Dashboard. HR dashboard is a dynamic overview of the most important HR metrics in one place, here you will learn to build is both static, dynamic and interactive dashboard, you will also learn how to engage with data further to reveal more insights into your raw data.

#### At the end of this session, participants would be able to:

- here you will learn to build is both static, dynamic and interactive dashboard
- you will also learn how to engage with data further to reveal more insights into your raw data.
- Prepare a compelling Human Resource Report that support strategic decision making
- Tables in excel, pivot tables & Charts, Pivot table tool
- Build an interactive Human Resource Dashboard
- Learn index designing and tab designing supported with interactive charts and graphs





### **Advanced Excel**



Microsoft excel makes the life of not only HRs but every professional, easier. This is because one can perform a plethora of operations using this tool.

#### At the end of this session, participants would be able to

- Create and format pivot tables
- Create cpmplex formula with advanced logic
- Launch complex pivot tables for the data set
- Design graphs and charts that can reflect required information
- Use macros to automate many of the tasks



# **Python**



Python is a high level and very popular programming language. As businesses increasingly depend on, and use a variety of programming language to conduct complex functions, Python becomes an in-demand tool for all types of analytics professionals. Organisations produce immense amount of data and that data needs to be organised and filtered to deliver the maximum use.

#### This training will enable the participants to:

- List the fundamentls of Python programming language
- Create your own Python programs
- Use Python for data analysis
- Deliver insights from the analysis for future HR and business strategy



### **Statistics**



Statistics is an area of mathematics that studies and interprets data. Statistical techniques can enable organisations analyze and interpret data to make better decisions regarding the future of the business. Every organisation today wants to understand and interpret data for better insights about the future.

#### At the end of this session, participants would be able to:

- Describe the fundamentals of statistics
- Calculate and correlate different statistical opperations
- Differentiate and use different forms of distributions
- Use statistics for calculating probability and probability distributions



## **HR Audit**



The world is now using data in almost every field. Power BI is a tool to ease your way through reading and interpreting large quantities of data.

This training will allow the participants understand the Advanced Power BI techniques such as DAX Aggregate fjunctions, Chart design, graphics, etc.

#### At the end of this session, participants would be able to

- Understand what is HR Audit
- State the purpose of HR Audit
- List the various HR Audits
- Create HR Audit checklist for different HR verticals



### **Power BI**



The world is now using data in almost every field. Power BI is a tool to ease your way through reading and interpreting large quantities of data.

This training will allow the participants understand the Advanced Power BI techniques such as DAX Aggregate fjunctions, Chart design, graphics, etc.

#### At the end of this session, participants would be able to

- Explain the overview of Power BI software Differentiate Power BI from other similar tools
- · Create data models on the tool
- Connect excel with Power BI for accurate reports
- Use DAX formula language to develop powerful calculations
- Explain dashboarding and reporting
- Use Power BI to generate high quality reports and easily understandable visualisation
- Conduct R integration for running scripts easily



# Section 2: Resource Hub Directory

### **CPD Resouce Hub**



CPD brings to you the acclaimed Resource Hub, a knowledge hub for HR Professionals. you can rely on CPD Resource hub for expert talks, recordings, tools, policy designs, templates, documents etc to help you excel in your day-to-day role as an HR Professional.

With topics like Digital HR, Rewards & Recognition, Instructional Design, Mindfulness, Emotional Intelligence, NLP, C&B Planning, Managing Performance, MS Excel, Dashboards, Fun at Work, Employee Engagement, Business Communication, Leadership, Creating Reports, Policy Making, Employee experience, Future of Work etc, Resource hub has more than 200 Hours of recordings.

With valuable downloads you don't have to waste time in creating process related documents, as you can download policies, templates, excel sheets, trackers, tools etc helping you create process & systems being followed by top companies across the globe.

Whether you are a young HR professional or looking to advance your career in HR or an HR Leader who wants to manage teams & drive results, you can trust Resource hub to have all the information you need that will help you achieve your professional goals.



### Topic: Introduction to Digital HR



**Duration: 1:17:21** 

Click to Watch: Link

The world around us is fast changing. Organisations needs to change and adapt in order to survive. HR being the backbone of people systems in organisations too need to move with the changing times.

#### In this session, we will look at the following;

- The evolution of HR till date,
- · The demands imposed on HR due to changes,

- The crucial skillsets needed by HRs in in the digital world,What is Digital HR,
- Need for Digital HR,
- Strategy for Digital HR,
- Role of Leadership in Digital HR



### Topic: Deeper Insights into Digital HR



**Duration: 1:39:08** 

Click to Watch: Link

In order to understand the growing relevance of Digital Transformation of HR for achieving organizational excellence, It is imperative to study the field of Digital HR from different perspectives.

#### The Resource Hub video covers:

- Goal of HR Digital Transformation
- **Learning Outcome:**
- · Role of the HR Professionals
- Creating an HR Digital Strategy
- Challenges to the digital transformation of HR



### **Topic: Glimpses into Agile Management**



**Duration: 1:20:09** 

Click to Watch: Link

A concept inextricably linked to Digital HR is one of Agile Human Resource Management. The importance of Agile HR for a successful digital transformation of organizations cannot be over-emphasized. Agile HR is an important pillar on which the entire Digital HR rests.

#### The Resource Hub video covers:

- Gartner's Survey findings and its recommendations for Agile HR
- Learning Outcome:
- A brief into Agile HR
  - Difference between Traditional and Agile HR
  - Challenges of the Traditional HRM
  - The Agile Approach of Co-Creation
  - Implementing Agile HR



### **Topic: Digital HR Strategy**



**Duration: 1:19:07** 

Click to Watch: Link

A robust digital HR strategy can be formulated when key considerations impacting it are duly analyzed. A decision based upon careful planning will ensure successful implementation and acceptance from the numerous stakeholders.

#### The Resource Hub video covers:

- Changing focus of Digital HR Strategy;
- Factors impacting Digital Strategy;

- Components of Digital HR Strategy
- Aligning Digital HR Strategy
- Selecting the Right Digital HR Solution



# Topic: An Introduction to Employee Experience



Duration: 1:25:59 Click to Watch: Link

Employee Experience the latest 'buzzword' in the field of HR has already generated a lot of interest and organisations after recognising its impact on employee engagement and productivity are now seeking ways of influencing it. This session is an introduction session to employee experience.

### The Resource Hub video covers:

- The need for Employee Experience
- What is Employee Experience?

Learning Outcome: • Flements

- Elements of Employee Experience
- Dimensions of Employee Experience
- Employee Experience Vs Employee Engagement



# Topic: Employee Lifecycle and Employee Persona



**Duration: 1:17:20** 

Click to Watch: Link

Employee Experience the latest 'buzzword' in the field of HR has already generated a lot of interest and organisations after recognising its impact on employee engagement and productivity are now seeking ways of influencing it.

Organisations today are assimilating different approaches to enhance & improve their total employee experience.

### The Resource Hub video covers:

- Employee life cycle
- Stages of Employee Life Cycle

- Understanding Employee Journey
- Employee Journey Mapping
- Creating Employee Persona
- Change agents/Drivers in EX



# Topic: Design Thinking for Enhanced Employee Experience



**Duration: 1:13:29** 

Click to Watch: Link

Employee Experience the latest 'buzzword' in the field of HR has already generated a lot of interest and organisations after recognising its impact on employee engagement and productivity are now seeking ways of influencing it. Organisations today are assimilating different approaches to enhance & improve their total employee experience.

### The Resource Hub video covers:

- Employee life cycle
- Stages of Employee Life Cycle

- Understanding Employee Journey
- Employee Journey Mapping
- Creating Employee Persona
- Change agents/Drivers in EX



# **Topic: Stages in Design Thinking**



Duration: 1:21:18 Click to Watch: Link

The latest buzzword "Employee Experience" has predominantly impacted almost every sphere of HR and is here to stay. As it's rightly being said, 'The future of HR is human'; most of the organisations today are aiming at enhancing their employee experience by applying design thinking model.

### The Resource Hub video covers:

- Stages of design thinking model
- Learning Outcome: Empathy mapping
  - Creating Empathy Maps
  - Business & Financial impact of EX
  - Relationship between EX, EE & the business outcomes



# **Topic: Introduction to Total Rewards Model**



**Duration: 1:53:40** 

Click to Watch: Link

When it comes to organizations, this is a clear initiative to attract empoyees to work with them. The recognition employees receive, depends on the way they work and how they contribute the success of the business or the firm. Planning and implementing rewards and recognition structure is a matter of prime importance for any company.

### The Resource Hub video covers:

- Introduction to Rewards and Recognition Structure
- **Learning Outcome:**
- Importance of Rewards and Recognition
- Reward Management
- Motivation to employees



# **Topic: Employee Stock Options - Introduction**



**Duration: 1:36:09** 

Click to Watch: Link

An reward and recognition program is a program developed by companies to recognize employees for their contributions to the success of a business. Employee reward and recognition has been proven to improve organisational values, enhance team efforts, increase customer satisfaction and motivate certain behaviours amongst members of staff. This session is a continuation of last session.

### The Resource Hub video covers:

- Need for Rewards and Recognition
- Reward Management
- Motivation to employees



# **Topic: Employee Stock Options - Implementation**



Duration: 1:43:19 Click to Watch: <u>Link</u>

A reward and recognition programme is a special programme developed by companies to recognise employees for their contributions to the success of a business. This session is in continuation of the last session.

### The Resource Hub video covers:

- Structure of the Rewards and Recognition programme
- Importance of Rewards and Recognition



# **Topic: Rewards Structure - Design Considerations**



Duration: 1:55:20 Click to Watch: Link

A reward and recognition programme is a special programme developed by companies to recognise employees for their contributions to the success of a business.

This session is in continuation of the last session.

### The Resource Hub video covers:

- Structure of the Rewards and Recognition programme
- Importance of Rewards and Recognition



# **Topic: Creating Rewards & Recognitions - Quiz**



Duration: 0:42:54 Click to Watch: <u>Link</u>

A reward and recognition programme is a special programme developed by companies to recognise employees for their contributions to the success of a business. This session is in continuation of the last session.

### The Resource Hub video covers:

Learning Outcome: •

Assessment on previous sessions



# **Topic: Creating Survey for Rewards**



Duration: 1:55:56 Click to Watch: <u>Link</u>

A reward and recognition programme is a special programme developed by companies to recognise employees for their contributions to the success of a business. This session is in continuation of the last session.

### The Resource Hub video covers:

- Employee Surveys
- Reward and Recognition surveys



# **Topic: Rewards Structure - Planning Considerations**



**Duration: 1:27:09** 

Click to Watch: Link

Compensation is something that often is seen as the direct motivation for employees. Hence, keeping it in mind while designing the Rewards and recognition strategy is a must.

### The Resource Hub video covers:

- Right reward strategy
- Compensation factors



# **Topic: Driving Right Reward Strategy**



Duration: 1:27:09 Click to Watch: Link

A reward and recognition programme must recognize what the employees need and what drives them. The strategy must keep multiple elements in mind.

### The Resource Hub video covers:

Learning Outcome: • Compensation factors as a reward strategy



# **Topic: Compensation & Reward & Recognition**



Duration: 1:36:16 Click to Watch: Link

A reward and recognition programme is a special programme developed by companies to recognise employees for their contributions to the success of a business. This session is in continuation of the last session.

### The Resource Hub video covers:

- Benefits Planning
- **Learning Outcome:**
- Traditional concept of Benefits as a part of Rewards & Recognition
- New age benefits



# **Topic: Total Rewards Model - Personal Growth**



**Duration: 2:00:05** 

Click to Watch: Link

Personal growth plays a significant role in motivating employees. Total rewards strategy is built to inspire employees and includes Personal growth as a part of reward and recognition initiatives.

### The Resource Hub video covers:

 Personal growth as a part of Reward and Recognition strategy

- Personal growth through Performance management
- Personal growth through Talent Development
- Personal growth through Career progression



# Topic: Total Rewards Model - Work Environment



Duration: 1:35:21 Click to Watch: Link

A reward and recognition programme is a special programme developed by companies to recognise employees for their contributions to the success of a business. HRs must reward employees well and at the same time build on organisational image or employee associations.

### The Resource Hub video covers:

- Organisational image
- Learning Outcome:
- Work life balance
- Work environment as a part of Reward and recognition strategy



# **Topic: Introduction to NLP**



Duration: 1:37:48 Click to Watch: <u>Link</u>

NLP is a valuable and magical tool that gives us insights about human behaviour and how human brain works. It's often called a pseudo science and the corporate world has adopted it very happily since NLP promises outcome.

### The Resource Hub video covers:

 Inner representational systems – modalities & submodalities

- Syntax of participants experience
- State Management
- Belief systems and their impacts



# Topic: How to Hire a Training & Development Vendor



**Duration: 2:00:07** Click to Watch: Link

Training is an integral part of any organisation's strategy towards achieving their goals.. Many organisations don't have an internal training department and would often need to hire a training vendor. And that is where they will also need to choose one vendor from among hundreds of them in the industry.

- Scope of work
- Vendor's role in training cycle
- Cost associated with training
- Basis of evaluating a vendor
- Kirkpatrick's levels of training evaluation

### The Resource Hub video covers:

### © Continuing Professional Development



# **Topic: How to Conduct a Focus Group**



Duration: 2:26:12 Click to Watch: <u>Link</u>

A Focus Group is a popular research technique used by organisations that provides us with qualitative data. It can be conducted as a standalone research method or as a part of triangulation where more than one research method is used . This is a research method led by a skilled moderator.

### The Resource Hub video covers:

- Purpose of focus groups
- Focus group questionnaire creation
- Focus group discussion



# **Topic: Writing Learning Objectives Using Bloom's Taxonomy**



Duration: 1:37:14 Click to Watch: <u>Link</u>

Bloom's taxonomy is a classification system used to define and distinguish different levels of human cognition—i.e., thinking, learning, and understanding. It is used for aligning the training goals with all other activities that are a part of the training event.

### The Resource Hub video covers:

- Bloom's taxonomy and the verbs
- Learning objectives writing using the Taxonomy



# **Topic: Email Writing for HR Professionals**



**Duration: 2:07:58** 

Click to Watch: Link

Email communication is a unique form of communication that does not use either visual or vocal elements. And majority (55%) of the meaning is given by the visual part of the communication.

### The Resource Hub video covers:

- Emails as a form of communication.
- **Learning Outcome:**
- Different forms of communication
- Effective emails writing



# **Topic: Learning Styles**



Duration: 1:50:07 Click to Watch: <u>Link</u>

There is distinction between how people do things, how people learn and learning syles can accomodate or explain what those differences are.

### The Resource Hub video covers:

- Different learning styles
- Materials appropriate to the various learning styles
- · Identification of own learning style



# Topic: Learning Styles - 2



Duration: 1:46:07 Click to Watch: <u>Link</u>

Different learning styles account for the variations in people's learning. How each one of us receive, process and recall information is determined by our individual learning style.

### The Resource Hub video covers:

- What are Learning styles?
- Types of learning styles
- Training strategies
- Kahoot Quiz



# **Topic: Experiential Learning**



Duration: 1:26:04 Click to Watch: <u>Link</u>

Experiential learning or learning through experiences is one of the preferred and most effective techniques of making any training intervention more impactful and user specific.

### The Resource Hub video covers:

Kolb's model of experiential learning

- Application of the technique to actual learning interventions
- Kolb's model for different cases



# Topic: Designing a Kirkpatrick L1 Form



Duration: 1:30:30 Click to Watch: <u>Link</u>

When we talk about training it is very important to measure the effectiveness of a training and trainers need to see evaluation is happening at all levels of the Kirkpatrick Model to see comments made at the start of the session were lived up to.

### The Resource Hub video covers:

- Explanation of Kirkpatrick L1 feedback
- Evaluation of a training program using the L1 feedback
- L1 feedback report



# Topic: Designing a Kirkpatrick L1 Form - Part 2



Duration: 1:29:49 Click to Watch: <u>Link</u>

When we talk about training it is very important to measure the effectiveness of a training and trainers need to see evaluation is happening at all levels of the Kirkpatrick Model to see comments made at the start of the session were lived up to.

### The Resource Hub video covers:

Explanation of Kirkpatrick L1 feedback

- Evaluation of a training program using the L1 feedback
- L1 feedback report



# Topic: Designing an L2 Kirkpatrick Form



Duration: 1:18:25 Click to Watch: Link

Kirkpatrick Level 2 measures the degree to which participants acquire the intended knowledge, skills and attitudes as a result of the training.

### The Resource Hub video covers:

- Importance of measuring training effectiveness at L2 level
- Implementation of L2 of the Kirkpatrick's model
- Designing a L2 form



# **Topic: Calculating ROI for Training Intervention**



Duration: 2:34:01 Click to Watch: <u>Link</u>

It is generally difficult to justify training budgets due to the challenge in calculating the ROI on training. Once the HR or a training department can prove the ROI to the organisation would readily spend on this area of employee development.

### The Resource Hub video covers:

- Return on Investment
- **Learning Outcome:**
- The challenges with ROI calculation
- Cost of any training event
- Explaination of the formula for ROI formula



# **Topic: Adult Learning Principles**



Duration: 1:36:46 Click to Watch: <u>Link</u>

Adult Learning Principles provide an overview about applications to create result oriented learning solutions. Adult learning is the practice of educating adults to develop their knowledge or skills. Adult learning theory contains five key assumptions about adult learners.

### The Resource Hub video covers:

Adult Learning Principles

- Application of adult learning principles for successful learning design.
- Applicability of adult learning principles in digital learning



# **Topic: Creating a Training Plan**



Duration: 53:09 Click to Watch: <u>Link</u>

Training plans are the cornerstone on which the entire delivery of the training intervention depends.

### The Resource Hub video covers:

Email Communication

- Time Management
- Presentation Skills
- Leadership skills



# **Topic: Managing Attrition - Cost & Rate Reduction**



**Duration: 2:10:55** 

Click to Watch: Link

Attrition or Employee Turnover has huge business impact for organisations. When left unmanaged, it can result in not only low profitability but also unwarranted closure of business operations.

### The Resource Hub video covers:

Diagnosis of the problem of attrition

- Rate of attrition
- Costs associated with high attrition
- Strategies for reducing the attrition levels



# **Topic: Creating Exit Interview Form**



Duration: 2:29:20 Click to Watch: Link

Exit Interviews are conducted to gather information from separating employees and play a critical role in creating a better work environment.

### The Resource Hub video covers:

What is en exit interview?

- Information or questions to be included in a Exit Interview form
- Efficient Exit Interview Form Creation for an organisationR



# **Topic: Employee Grievance Handling**



**Duration: 2:16:46** 

Click to Watch: Link

Employees grievances are a major concern for every organisation because it can lead to challenges like dissatisfaction, attrition, absenteeism, low morale, demotivation etc. amongst employees. Organisations would be able to deal with these challenges efficiently with a proper employee grievance handling policy in place.

### The Resource Hub video covers:

Reasons for grievances

- Procedures for handling different types of grievances
- Effective grievance handling policy



# **Topic: Five Engagement Activities to Run Virtually**



Duration: 1:58:43 Click to Watch: Link

Virtual Engagement activities are the need of the hour. Learning events, orientation for new joiners, or a simple team building event could make use of any of these activities. And with proper learning outcomes assigned, facilitators and HRs can gain great benefit from them.

### The Resource Hub video covers:

Engagement

- Initiatives to engage employees
- Engagement activities



# **Topic: Psychological Safety for Employees**



Duration: 2:11:06 Click to Watch: Link

Psychological safety means an absence of interpersonal fear. When psychological safety is present, people are able to speak up with work-relevant content. Employees believe that psychological safety in the workplace is essential.

### The Resource Hub video covers:

Proper communication techniques

- Psychological Safety
- Psychological Uncertainty



# **Topic: Employee Engagement Surveys**



**Duration: 2:21:51** 

### Click to Watch: Link

It is always important to know as an HR, what measures should be taken to roll out an Employee Engagement Survey in your organization. Employee Engagement surveys measures the degree to which employees are valued in an organization. Tracking is important to understand if employees are happy and planning to continue with the company in the long run.

### The Resource Hub video covers:

 Pre-requisites for rolling out an Employee Engagemnet Survey

- Executing a Survey
- Collation, analysis, presentation, communication and reusing of survey data



# Topic: Managing absenteeism - Cost and Percentage Calculation



**Duration: 1:26:12** 

**Learning Outcome:** 

Click to Watch: Link

Absenteeism is one of the biggest challenges facing organisations. Unless suitable strategies are adopted to manage absenteeism, it can nagatively impact an organisation's productivity.

### The Resource Hub video covers:

- Calculating Absenteesim rates
- Reasons and patterns for absenteeism
- Measures to reduce the absenteeism rate
- Effectiveness of the measures
- Costs associated with absenteeism



# Topic: Stay Interviews in an Organisation



**Duration: 1:41:10** 

Click to Watch: Link

Stay interviews are a paradigm shift to understand an individual's engagement level within the organisation and assist the efforts of the organisation to motivate its employees. HR professionals must therefore be able to employ this method to deal with the employee grievances pragmatically and resolve the same sensibly.

## The Resource Hub video covers:

- Employee engagement and Ways of Measurement
- Stay interviews
- Preference of stay interviews over other methods of engagement evaluation

- Purpose of stay interviews
- Feasible context for stay interviews
- Identification of the stakeholders involved
- Recognition of the right time to conduct stay interviews
- Strategy Designing for conducting an effective stay interview
- Questions to be asked in a stay interview



# **Topic: Pulse Surveys in Organisations**



Duration: 1:48:50 Click to Watch: Link

Employee engagement is a crucial indicator of the contentment level in the organization. Of late, pulse surveys have become the popular methods of discovering the engagement level of employees. HR professionals must acquire the knowledge of the pulse surveys to implement these in their organisations.

- Pulse surveys
- Importance of Pulse surveys
- Distinction between Pulse surveys and Employee Engagement Surveys
- Learning Outcome:
- Types of Pulse Surveys
- Case study Adidas
- Steps for creating an effective Pulse survey
- Questions for a Pulse survey



# Topic: Job Design



Duration: 1:49:10 Click

Click to Watch: <u>Link</u>

Motivated employees are a valuable asset for any organization. Employees are keen to contribute to the growth of the organisation when their purpose in the organisation is clearly defined. Having a defined role is the first step towards inspiring people to fulfil their ambitions in the organisation. So it is essential for human resource professionals to develop the skill for designing relevant jobs.

- Job design
- Learning Outcome:
- Distinction between Job Design and Job Analysis
- Job Characteristics model influence on Job Design
- Methods of job design



# **Topic: Designing an Effective COVID Policy**



Duration: 2:27:55 Click to Watch: Link

Covid-19 will continue in the near future. So, it is wise to have a plan so that covid cannot place an adverse impact on businesses and workers. It is important to collaborate with employees to not only effectively communicate COVID-19 information but also to assess risks, uncertainties and to come up with solutions.

## The Resource Hub video covers:

- Factors impacting Covid Policy
- Framing an effective covid policy
- Decision making authority and budget allocation



# **Topic: Enumerating Industry Specific HR Policies**



Duration: 1:41:36 Click to Watch: <u>Link</u>

As an HR, it is important to understand the different policies that are related specifically to the interests of an organization.

## The Resource Hub video covers:

- HR policies
- Importance of HR policies
- Various policies to be included in Employee handbook



# **Topic: Designing an Effective Travel Policy**



**Duration: 1:46:10** 

Click to Watch: Link

An efficient travel policy aligned with the business goals helps in ensuring the fiscal responsibility on the part of the employees. It also makes it easier to monitor the overall travel expenses and helps in budget allocation.

## The Resource Hub video covers:

Importance of a Travel PolicyD

- The elements in a Travel Policy
- An effective Travel Policy Design



# **Topic: Creating an Effective Code of Conduct Policy**



Duration: 1:17:21 Click to Watch: <u>Link</u>

An employee code of conduct is a set of guiding principles that defines how an organization's workers should follow up on an everyday basis. It monitors the organization's day to day tasks, beliefs and organization culture.

#### The Resource Hub video covers:

Purpose and importance of a Code of Conduct Policy

- Elements/sections to be included in a Code of Conduct Policy
- Effective Code of Conduct Policy designing



# Topic: Designing a Full & Final Settlement Form



**Learning Outcome:** 

**Duration: 2:22:53** 

Click to Watch: Link

The world around us is fast changing. Organisations needs to change and adapt in order to survive. HR being the backbone of people systems in organisations too need to move with the changing times.

- The evolution of HR till date,
- The demands imposed on HR due to changes,
- Learning Outcome:
- The crucial skillsets needed by HRs in in the digital world,
- What is Digital HR,
- Need for Digital HR,
- Strategy for Digital HR,
- Role of Leadership in Digital HR



# **Topic: Creation of an Appointment Letter**



Duration: 2:21:45 Click to Watch: Link

An appointment letter is a mandatory official document that confirms that an organization has appointed a person to a particular job position in the company. The letter gives enormous details of the roles and responsibilities of the new employee.

#### The Resource Hub video covers:

Different agreements practiced in organizations

- Use of Appointment Letter
- Contents of Appointment Letter
- Creation of an Appointment Letter



# **Topic: Creating a Remote Working Plan for Organizations**



Duration: 2:21:45 Click to Watch: Link

A remote work plan is a document that makes remote work easy for employees working remotely for the organisation. It defines the role and responsibilities of the remote employees and what the employer expects of them.

#### The Resource Hub video covers:

Describing working plan

- Listing the use of working plan
- Create a working plan to best handle the work in your organization.



# **Topic: Creating a Company Application Form**



**Duration: 2:29:02** 

Click to Watch: Link

An application for employment is a standard business document that is prepared with questions that employers think are relevant. Almost every company provides employment forms to anyone who requests for it and the applicant has to complete the form and return it to the employer for consideration.

## The Resource Hub video covers:

- Identifying and describing the essential elements of a company application form
- · Creating an effective company application form



# **Topic: Creating Background Verification Form**



**Duration: 3:40:11** 

Click to Watch: Link

A background verification form is a form that includes an overview of the professional life of employees. It includes education qualification. past job information, family details. It is asked by the employer to fill at the time of joining or before the joining to verify history of the employee.

## The Resource Hub video covers:

- List down the criteria to be included in BGV form
- Create a BGV form according to your organization's requirements



# **Topic: Leave Management**



**Duration: 1:35:19** 

Click to Watch: Link

An employee's compensation needs to keep many things into account. Leaves are an important statutory component HRs must regulate with great detail to keep the employees motivated in the organisation while also staying according to the legal requirements.

- Types of leaves
- Learning Outcome:
- Legal considerations regarding leaves
- Leave encashment
- Loss of pay



# **Topic: Creating a Manpower Requisition Form**



Duration: 1:35:19 Click to Watch: Link

Hiring the right people in an organisation is one of the principal responsibilities of a human resource professional. A manpower requisition form significantly eases the entire process.

## The Resource Hub video covers:

Manpower Requisition Form

- Importance of Manpower Requisition Form
- Components of the form
- Create a sample manpower requisition form



# **Topic: Creating an Offer Letter**



Duration: 1:30:40 Click to Watch: Link

An offer letter is one of the important documents in the human resource department of an organisation.

## The Resource Hub video covers:

- Defining an offer letter
- Listing components of an offer letter
- Creating an offer letter



# **Topic: Employee Joining Form**



Duration: 1:11:42 Click to Watch: Link

On boarding is an important HR function in any organization. Having a proper Employee Joining Form is an essential prerequisite .

## The Resource Hub video covers:

- Employee Joining Form
- · Understanding its uses
- Distinction between Application Blank and Joining Form
- Components of the form
- Creation of Employee joining form



# **Topic: Organisation Structure and Its Classification**



## **Duration: 1:44:12**

## Click to Watch: Link

An organisational structure illustrates how roles and responsibilities are arranged in an organisation. Successful enterprises utilise it to designate an individual's part in meeting the overall organisational goals. Knowing the concepts would help the HR professionals to analyse and modulate the existing structure for better efficiency and clarity.

- Defining organisational structure
- **Learning Outcome:**
- Identifying the components of organisational structure
- Listing the challenges owing to a misfit structure
- Describing the various types of organisational structures



# **Topic: Organisation Structure and Its Classification - 2**



Duration: 1:05:06 Click to Watch: Link

This is a continuation of the part 1 of the session on Organisational structure.

## In this second part, the participants would be able to:

- Understand case studies of various organizational structures
- Solve case studies



# **Topic: How to Conduct a Focus Group?**



Duration: 2:26:20 Click to Watch: Link

Focus groups are small-group meetings that give employees an opportunity to interact with a manager, HR staff member or other experts about workplace conditions, company leadership and other employment matters.

## The Resource Hub video covers:

- Focus group questionnaire creation
- Focus group discussion



# Topic: Designing interview questions for Job Analysis



**Duration: 1:54:16** 

Click to Watch: Link

Job Analysis is a method to collect different information from a candidate by asking the them to describe the tasks and duties performed. It is an in-depth analysis of a particular job.

#### The Resource Hub video covers:

- Type of data collection during Job analysis
- Interview as a method of Job Analysis
- · Questions to conduct interviews for Job Analysis



## Topic: Identifying Different Elements of Job Description and Job Specification



Duration: 1:41:25 Click to Watch: Link

Job description is a document which states in brief the duties, responsibilities and functions of a specific job in a company whereas Job specification is a statement that provides insights on the qualifications, skill sets, personality etc. that is required by an employee to perform the job.

## The Resource Hub video covers:

- Difference between the various elements of JD and JS
- Learning Outcome: Candidate Evaluation as per the job requirements
  - JD/JS craetion for different roles within the organisation
  - Effectively use of JD/JS for different HR functions

21/2



## Topic: Using Personal Interviews to Create Job Descriptions & Job Specifications



**Duration: 1:22:13** 

Click to Watch: Link

Job description and Job Specification are the outcome of the process of Job Analysis. Interviewing employees is of the techniques used during job analysis to get data about the job.

- Interviews with the employees to seek the relevant inputs
- Learning Outcome:
- Question Designing
- Various elements of the job in the interviewee's response
- JD/JS creation



# **Topic: Writing Job Descriptions**



Duration: 1:50:58 Click to Watch: Link

Having a proper job description is the first step towards effective recruitment. HR professionals are expected to master the skills of designing a well-structured job description.

- Job description
- Job specification
- Learning Outcome:
- Layout of job description
- Steps of creating a job description
- Job description creation



# Topic: Common Interviewer Mistakes- How to avoid them?



Duration: 1:40:50 Click to Watch: Link

Effective Interviewing is a skill which every interviewer must be adept at. There are some common mistakes that interviewers are prone to and attempt must be made to reduce these to a large extent.

#### The Resource Hub video covers:

• Most common mistakes interviews are prone to

Learning Outcome: • Impact of mistakes on hiring decisions

· Ways to avoid and reduce mistakes

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# **Topic: Workload Analysis**



Duration: 1:48:36 Click to Watch: <u>Link</u>

Work load analysis is an estimation of the number and the kind of persons required for various jobs in an organization. As an HR, it is essential to be able to do a proper workload analysis.

- Myths associated with raising higher requisition requests;
- Learning Outcome: Importance and objectives of Workload Analysis;
  - Conducting workload analysis using different methods;
  - Calculating Utilization and realization levels for optimum resource planning



# **Topic: Designing Interview Evaluation Sheet**



Duration: 1:48:22 Click to Watch: Link

Interviewers have to use an evaluation sheet for proper scoring and then comparing the candidates to arrive at the best candidate. Thus the format of the sheet plays a critical role for the hiring process.

## The Resource Hub video covers:

Elements of an interview

- Factors to include in the evaluation sheet
- Relationship of factors with the organisation's criteria



# **Topic: Succession Planning**



Duration: 1:46:39 Click to Watch: Link

Succession Planning has increasingly been found to be among the most important strategic affairs of any organisation. Their competencies are getting aligned to other roles within the organisation instead of the current roles.

- Roles requiring succession planning
- Learning Outcome:Implementation of succession planningPotential vs performance
  - The 3E methodology



# **Topic: Creating Conceptual and Scenario Based Questions**



Duration: 1:10:41 Click to Watch: Link

Scenario-based and conceptual questions are helpful.

## The Resource Hub video covers:

- Distinction between and discussion on conceptual and scenario-based questions
- Creation of conceptual and scenario-based questions



# **Topic: Using Recruitment Metrics for Better Recruitment Plan**



Duration: 1:58:47 Click to Watch: Link

Metrics form an integral part of implementing HR Analytics for any recruitment drive in any organisation.

## The Resource Hub video covers:

- Decision driving by HR Analytics
- Talent Acquisition vs Recruitment

- Efficiency, Effectiveness & Impact Metrics
- Measuring TA activities
- Application of Metrics
- Case Discussion



# Topic: Manpower Planning - Case Study



Duration: 1:46:05 Click to Watch: Link

Recruitment is a process to address manpower needs of the organisation. HR professionals must have clear understanding of the future manpower needs so that they can prepare the plan to address those needs.

## The Resource Hub video covers:

How specific number of vacancies are generated in organizations

- Different types of employees suiting different situations
- Case solving to analyze the requirement generation process



# **Topic: Creating and Measuring KPIs**



Duration: 1:29:28 Click to Watch: Link

A KPI demonstrates how effectively a company is achieving key business objectives. KPIs are used to evaluate how successfully the goals have been met.

## The Resource Hub video covers:

- KPI Designing
- KPI for sales team
- KPI Monitoring
- KPI Standardisation
- Behavioural KPI and Scaling Measurement.



# **Topic: Planning and Creating Performance Pay Structure**



Duration: 2:24:57 Click to Watch: Link

In a performance-based pay structure, employees are compensated depending on performance attached to a set of goals. For example, if employee exceeds their targets, the manager may rate and consider a compensation increase.

#### The Resource Hub video covers:

- Planning a pay structure for the organization
- Positions for which performance pay structure can be prepared

- Important points that can influence the performance pay structure depending on positions
- Different performance pay structures creation for various roles



# Topic: Using Bell curve for Performance Management



**Duration: 1:59:09** 

Click to Watch: Link

Performance appraisal is a major process in organisations that keeps them running. Several methods of appraisal have been practiced and more methods are being brought into the industry for organisation's growth. Bell curve is considered one of the most revolutionary strategies that is now losing ground due to various reasons.

## The Resource Hub video covers:

- Unconscious and conscious biases
- HR's role in Appraisal cycle
- Bell curve in Performance appraisal



# **Topic: Effective Feedback**



Duration: 1:45:04 Click to Watch: Link

Feedback is a crucial tool to enrich communication and develop behaviours that promotes efficiency and builds healthy relationships in an organisation.

## The Resource Hub video covers:

- · Feedback and its form
- Importance of feedback

- Sources and flow of feedback
- Distinction between various kinds of feedback
- Method of giving effective feedback
- Role of HR in feedback process



# **Topic: Upward Feedback in Organisations**



Duration: 1:38:05 Click to Watch: Link

Upward feedback is the new age mechanism to better the interactions between managers and their reportees. HRs in organisations play a pivotal role in the seamless implementation of the same.

#### The Resource Hub video covers:

- Upward feedback
- Why upward feedback matters
- Use of upward feedback
- Google approach
- Elements in an upward feedback questionnaire
- Constructing an upward feedback questionnaire

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# **Topic: Creating a Performance Appraisal Form**



Duration: 2:11:23 Click to Watch: Link

Performance appraisal is a rational approach to assess an individual's current performance and future potential. A well defined performance appraisal form makes this procedure efficacious and robust.

- Performance appraisal
- Uses of performance appraisal
- Learning Outcome: Performance appraisal form
  - Elements in a performance appraisal form
  - Creating a performance appraisal form



# Topic: Designing Performance Improvement Plan in Organisations



Duration: 1:48:35 Click to Watch: Link

A performance improvement plan is a strategic tool crafted by HRs to orient an employee's efforts for attaining organisational objectives. It is, therefore, imperative for a Human Resource professional to possess an in-depth understanding of the same.

## The Resource Hub video covers:

- Performance improvement plan(PIP).
- Importance of PIP in organisations.

- Scenarios for applying PIP
- Stages of developing a PIP
- Elements in a PIP
- Constructing a PIP template



# **Topic: Leadership Styles**



Duration: 1:43:52 Click to Watch: Link

Leadership is today seen as an important behavioural quality in all employees. However, it can mean different things in different situations.

- Factors affecting leadership style
- Learning Outcome: Be-Kr
- Be-Know-Do model of leadership
  - Situational leadership Model and its four quadrants
  - Use of Situational leadership model



# **Topic: Locus of Control**



**Duration: 1:36:39** 

Click to Watch: Link

Locus of control can be defined simply as the extent to which the individual perceives control over the outcomes and the situations. As the environment around us change we can attribute them to anything that is within our control or to aspects outside our control.

## The Resource Hub video covers:

- Locus of control
- Distinction between internal locus of control and external locus of control
- Identifying own locus of control to become more self-aware
- Strategies to be more effective as per your strengths.



# **Topic: Mind Mapping**



Duration: 1:18:56 Click to Watch: <u>Link</u>

Tony Buzan, an English author and educational consultant, brought a revolutionary idea to organise our thoughts using radiant thinking and represent it through mindmaps.

## The Resource Hub video covers:

Representation of information

- Mindmap
- Steps to do mindmap



# **Topic: Growth Mindset**



**Duration: 1:39:32** 

Click to Watch: Link

Two popular mindsets that can be used to understand people are known as fixed mindset and growth mindset. Individuals who have same pattern of thinking and who feel that they can never grow are known as fixed mindset. On the other hand, we have individuals with growth mindset, just the reverse of fixed mindset.

## The Resource Hub video covers:

- Growth mindset
- All other related concepts



# **Topic: Building Resilience**



**Duration: 2:14:23** 

Click to Watch: Link

It is easy to stay calm and composed when things are going smooth, but it is in times of crisis that many of us are unable to hold up. Difficult days come in every person's lives and then we all need this element called resilience. It is not an inborn trait but something we all build over a period.

## The Resource Hub video covers:

The term resilience

- Use of resilience
- Steps to remain confident in tough times



# Topic: Anatomy of a Good Instructional Design



Duration: 1:38:09 Click to Watch: Link

With technology growing across the globe even trainers and educationists have to adapt. Instructional design is a modern day tool for educationists that they can use to create their courseware and exercises.

#### The Resource Hub video covers:

 Anatomy of a robust instructional design and the available techniques for a designer.

- Instructional Design
- Elements of a good instructional Design.
- Integrating principles of User Experience (UX)



# **Topic: Needs Analysis for Instructional Design**



Duration: 1:38:02 Click to Watch: Link

With technology growing across the globe even trainers and educationists have to adapt. Instructional design is a modern day tool for educationists that they can use to create their courseware and exercises.

#### The Resource Hub video covers:

- Process of Needs Analysis.
- Business goals.
- Templates for Needs Analysis



# **Topic: Performance Goals and Learning Objectives**



Duration: 1:38:11 Click to Watch: Link

With technology growing across the globe even trainers and educationists have to adapt. Instructional design is a modern day tool for educationists that they can use to create their courseware and exercises.

#### The Resource Hub video covers:

Performance goals

- Learning objectives
- Templates for Needs analysis



# **Topic: Creating a Robust Evaluation Plan**



Duration: 1:38:07 Click to Watch: Link

With technology growing across the globe even trainers and educationists have to adapt. Instructional design is a modern day tool for educationists that they can use to create their courseware and exercises.

- Evaluation plan
- Learning Outcome:
- Instructional Evaluation methods
- Blooms Taxonomy for creating assessments
- Templates for Evaluation Plan



# **Topic: Instructional Methods**



Duration: 1:40:30 Click to Watch: Link

With technology growing across the globe even trainers and educationists have to adapt. Instructional design is a modern day tool for educationists that they can use to create their courseware and exercises.

#### The Resource Hub video covers:

- Instructional Methodologies and their correct usage
- Scenarios for incorporating instructional methods



# Topic: Customising Instructional Design for Method of Delivery



Duration: 1:35:07 Click to Watch: Link

With technology growing across the globe even trainers and educationists have to adapt. Instructional design is a modern day tool for educationists that they can use to create their courseware and exercises.

#### The Resource Hub video covers:

Instructions for a classroom based learning design

- Instructions for self paced learning design (e-learning, video based)
- Instructions for online learning design



# **Topic: Understanding Emotional Intelligence**



Duration: 1:32:07 Click to Watch: <u>Link</u>

This CPD Masterclass will focus on understanding what Emotional Intelligence is and how it affects us at work.

## The following topics would be covered:

- What is EQ?
- · Your brain and EQ.
- Why does EQ matter at work?



# **Topic: Self Awareness to Manage Emotions**



Duration: 1:49:10 Click to Watch: <u>Link</u>

This CPD Masterclass will help you understand how self awareness can affect the way you manage your emotions.

## The following topics would be covered:

- What is self awareness?
- How does self awareness affect our emotions?
- Cultivating positive emotions.



# **Topic: Social Awareness**



Duration: 1:35:19 Click to Watch: <u>Link</u>

This CPD Masterclass will discuss social awareness and how emotional intelligence drives our relationships at work.

# The following topics would be covered:

- How to cultivate social awareness.
- Managing different personalities.
- Managing culture differences.



# **Topic: Emotional Intelligence Under Stress**



Duration: 1:47:14 Click to Watch: <u>Link</u>

This CPD Masterclass will talk about how emotional intelligence plays a critical role when we are under stress.

## The following topics would be covered:

Managing your stress triggers.

- How does our brain manage stress?
- How to use Emotional Equilibrium to effectively manage stress



# **Topic: Introducing Mindfulness**



Duration: 1:29:16 Click to Watch: Link

In today's tech savvy world it is becoming more and more difficult to focus on the present and live mindfully.

## The Resource Hub video covers:

- Mindfulness
- · Myths around mindfulness
- · Techniques for practicing mindfulness



# **Topic: Deeper Insights Into Mindfulness**



Duration: 2:08:15 Click to Watch: Link

In today's tech savvy world it is becoming more and more difficult to focus on the present and live mindfully.

## The Resource Hub video covers:

- Mindfulness in more detail
- More techniques for practicing mindfulness



# Topic: Stress and Mindfulness



Duration: 1:36:16 Click to Watch: Link

The world around us is fast changing. Organisations needs to change and adapt in order to survive. HR being the backbone of people systems in organisations too need to move with the changing times.

- Explain and discuss stress.
- **Learning Outcome:**
- Use mindfulness to handle stress effectively.
- Prepare an experience sheet for your regular practice



# **Topic: Virtual Handshake**



Duration: 2:06:58 Click to Watch: Link

As the current disruption moves our everyday interactions virtual, we must be prepared to embrace the change in our professional environments, as soon and as effectively as possible.

#### The Resource Hub video covers:

How to prepare for a virtual interview session

- Technical aspects that will help you manage your first impression with a potential employer
- How to manage your non-verbal behaviors over a virtual medium



# **Topic: Blind Picasso**



**Duration: 1:50:59** 

Click to Watch: Link

Communication is always happening either consciously or unconsciously. It involves a sender and a receiver at all times.

## The Resource Hub video covers:

- Effective communication
- Components of communication

- Medium to choose for communication
- Synchronous and asynchronus communication
- Blind Picasso game



# Topic: Managing Relationships - Johari window



Duration: 1:49:50 Click to Watch: Link

Man is a social animal and they need relationships to survive. Relationship management is very crucial in any industry because, for employees to be productive, they need to have a working environment that allows them to be creative. The Johari Window model is a simple and useful tool for improving understanding between individuals within a group and can also be used to assess a group's relationship with other groups.

- What is the Johari Window Model?
- Learning Outcome: P
  - Personal Effectivness Scale
  - Rules of interpretation on the PE scale



# **Topic: Build Your Personal Brand**



**Duration: 3:04:47** 

Click to Watch: Link

To stay ahead of the competition in today's professional environment, it's important to pay attention to how you promote yourself. Your potential employers are looking at your niche, your differentiator from other suitors.

#### The Resource Hub video covers:

The Importance of building a personal brand

- How to use your resume as a marketing tool of your skills and experience.
- How to maintaining social media presence to promote yourself



# Topic: Technical Skills Needed for HR - Job Sites



**Duration: 2:53:10** 

Click to Watch: Link

Sourcing through different channels is among the most in-demand skill nowadays. Understanding different job sites and other social networking sites is important for any HR to grow in career specially if they are interested in recruitment. The session will provide clarity on what job sites and social networking sites are, their multiple functionalities and how they can be used for recruitment.

- List job sites and their usage
- **Learning Outcome:**
- Explain keywords and Boolean keywords
- Choose right keyword for various positions
- Use a job site to find candidates
- Create powerful Boolean strings to find candidates



# **Topic: Creating TNA Forms Through Google Forms**



**Duration: 1:55:26** 

Click to Watch: Link

"Training Needs Analysis (TNA) is the crucial starting point to identify the existing gaps or to meet the need of a new skill acquisition. Creating questionnaires through Google forms and analyzing responses forms a major part of any organization. We can arrive at a result by analyzing the data that is collected..

- TNA analysis through questionnaires
- Learning Outcome:
- Parameters to create questions
- Reporting
- Elements of Reports



# **Topic: Job Sites**



**Duration: 2:23:00** 

**Learning Outcome:** 

Click to Watch: Link

Sourcing through different channels is among the most in-demand skill nowadays. Understanding different job sites and other social networking sites is important for any HR to grow in career specially if they are interested in recruitment. The session will provide clarity on what job sites and social networking sites are, their multiple functionalities and how they can be used for recruitment.

- List job sites and their usage
- Explain keywords and Boolean keywords
- Choose right keyword for various positions
- Use a job site to find candidates
- Create powerful Boolean strings to find candidates



# **Topic: Introduction to HRIS**



**Duration: 1:47:54** 

Click to Watch: Link

A HRIS, which is also known as a human resource information system or human resource management system (HRMS), is an intersection of human resources and information technology through a HR software. This enables collection, organization, storage and communication information and allows HR activities to occur digitally. It enables data entry, tracking and management for HR, payroll and even accounting.

## The Resource Hub video covers:

Evolution of HRIS

- HRIS Benefits
- Choosing an HRIS



# **Topic: Further Explanation to HRIS**



Duration: 1:45:08 Click to Watch: Link

A HRIS, which is also known as a human resource information system or human resource management system (HRMS), is an intersection of human resources and information technology through a HR software. This enables collection, organization, storage and communication information and allows HR activities to occur digitally. It enables data entry, tracking and management for HR, payroll and even accounting.

- Managing performance tracker
- Learning Outcome:
- Edit objective with key results
- 9 box matrix
- Configuring organization chart



# **Topic: Creating Talent Acquisition Dashboard**



**Duration: 1:37:58** 

**Learning Outcome:** 

Click to Watch: Link

The Talent Acquisition dashboard is an interactive tool that provides departments with the ability to review the overall campus and specific department employment data. It provides immediate access to employment data.

- bring real time data into Excel
- study aggregate trends, trends by source, trends by location
- get an overview of the talent pipeline, starting with recruitment and ending with outflow
- performance management



# **Topic: Creating Dashboard**



Duration: 1:35:20 Click to Watch: Link

A data dashboard is a customizable tool that manages information by visually tracking, analyzing and displaying KPI, metrics and key data points to monitor the health of an organization.

#### The Resource Hub video covers:

- use dashboards to track KPIs, metrics, and other data points in one visual, central place
- gain a high-level view of work, make quick decisions and keep everyone updated
- have a at-a-glance view of current status or performance in real time
- simplify complex data using visuals



# **Topic: MS Excel - Visualisation**



**Duration: 1:57:35** 

**Learning Outcome:** 

Click to Watch: Link

Data visualization is the practice of translating data into visuals such as a maps, charts or graphs, to make data easier for the human brain to interpret and understand.

## The Resource Hub video covers:

- draw inferences and present insights from data
- represent data that is accessible and impactful to audiences
- use data visualization for informed decision-making
- identify primary data visualization categories and their purposes

# ourposes



# **Topic: Macros 1**



## **Duration: 1:42:45**

## Click to Watch: Link

A macro is like an algorithm or a set of actions that we can use or run multiple times. A macro helps in automating or repeating tasks by recording or storing our input sequences like mouse strokes or keyboard presses. Once this input is stored, it makes up a macro which is open to all kinds of possible changes.

## The Resource Hub video covers:

- automate tasks in Excel using macros
- write statements using commands

- save time on repetitive tasks involved in frequent data manipulation and data reports
- view, understand and modify macros stored as VBA codes



# **Topic: Macros 2**



**Duration: 1:41:08** 

**Learning Outcome:** 

Click to Watch: Link

A macro is like an algorithm or a set of actions that we can use or run multiple times. A macro helps in automating or repeating tasks by recording or storing our input sequences like mouse strokes or keyboard presses. Once this input is stored, it makes up a macro which is open to all kinds of possible changes.

- automate tasks in Excel using macros
- write statements using commands
- save time on repetitive tasks involved in frequent data manipulation and data reports
- view, understand and modify macros stored as VBA codes



# **Topic: Macros 3**



**Duration: 2:03:51** 

Learning Outcome:

Click to Watch: Link

A macro is like an algorithm or a set of actions that we can use or run multiple times. A macro helps in automating or repeating tasks by recording or storing our input sequences like mouse strokes or keyboard presses. Once this input is stored, it makes up a macro which is open to all kinds of possible changes.

- automate tasks in Excel using macros
- write statements using commands
- save time on repetitive tasks involved in frequent data manipulation and data reports
- view, understand and modify macros stored as VBA codes



# **Topic: MS Excel VLookup**



**Duration: 1:43:22** 

Click to Watch: Link

VLOOKUP stands for 'Vertical Lookup'. It is a function that makes Excel search for a certain value in a column or the table array, in order to return a value from a different column in the same row.

## The Resource Hub video covers:

 look for a specified value in one column of data inside a table

- fetch a value from another column in the same row.
- establish relationship between different columns
- join data from separate sources using a common lookup value



# **Topic: Analysing Diversity Using MS Excel**



**Duration: 1:49:23** 

Click to Watch: Link

The world around us is fast changing. Organisations needs to change and adapt in order to survive. HR being the backbone of people systems in organisations too need to move with the changing times.

#### The Resource Hub video covers:

- analyze the workforce diversity
- analyze data and present it in a way that's easy to understand

- use Recommended Charts in Excel to quickly create a chart to aggregate and display diversity data for analysis
- display diversity data in dashboards when it is in power BI



## **Topic: MIS Reporting 1**



**Duration: 1:48:30** 

Click to Watch: Link

MIS Reports are reports required by the management to assess the performance of the organization and allow for faster decision-making. A Management Information System, often simply referred to as MIS, can be understood by looking at each of the words that make up the name.

#### The Resource Hub video covers:

learn accurate decision making

- learn how to create Summary reports
- collect and compare data
- create a condensed list of various aspects and parameters



## **Topic: MIS Reporting 2**



**Duration: 2:01:38** 

Click to Watch: Link

MIS Reports are reports required by the management to assess the performance of the organization and allow for faster decision-making. A Management Information System, often simply referred to as MIS, can be understood by looking at each of the words that make up the name.

#### The Resource Hub video covers:

learn accurate decision making

- learn how to create Summary reports
- collect and compare data
- create a condensed list of various aspects and parameters



### **Topic: MS Excel - Tables and Dropdowns**



**Duration: 1:55:33** 

Click to Watch: Link

Charts and graphs are visual representations of worksheet data. These graphics help you understand the data in a worksheet by displaying patterns and trends that are difficult to see in the data.

#### The Resource Hub video covers:

- make quicker and more accurate data entry
- organize and view data more efficiently
- pick an item from a list they create
- reduce their input errors



## **Topic: MS Excel-Charts and Graphs**



**Duration: 2:45:25** 

Click to Watch: Link

Charts and graphs are visual representations of worksheet data. These graphics help you understand the data in a worksheet by displaying patterns and trends that are difficult to see in the data.

- visually present their data
- Learning Outcome:
- select a chart that suits their dataset best
- show trends and comparisons easily
- modify charts so they communicate information effectively



## Topic: MS Excel - Pivot Table 1



Duration: 2:00:52 Click to Watch: Link

A pivot table is a statistical tool that is used to summarize and reorganize selected columns and rows of data in a database table to find out a desired report.

#### The Resource Hub video covers:

 summarise, sort, reorganise, group, count, total or average data stored in a table

- transform columns into rows and rows into columns
- group by any field (column)
- use advanced calculations on them



## Topic: MS Excel - Pivot Table 2



Duration: 2:13:08 Click to Watch: Link

A pivot table is a statistical tool that is used to summarize and reorganize selected columns and rows of data in a database table to find out a desired report.

#### The Resource Hub video covers:

 summarise, sort, reorganise, group, count, total or average data stored in a table

transform columns into rows and rows into columns

- group by any field (column)
- use advanced calculations on them



## **Topic: MS Excel - Data Cleaning**



Duration: 1:50:51 Click to Watch: Link

Data cleaning is a process of detecting, rectifying and deleting of inaccurate or outdated information from a data set, table, or database. It helps to identify incomplete or inaccurate segments of the data.

#### The Resource Hub video covers:

learn if data is correct, consistent and usable

- clean data by detecting errors
- correct or delete data
- process data to prevent same errors from occurring



## **Topic: MS Excel - Data Validation**



Duration: 1:43:39 Click to Watch: Link

Data validation means checking the accuracy and quality of source data before using, importing or otherwise processing data.

- write rules to collect specific data
- Learning Outcome: create a drop down list of items
  - enter data quickly and easily
  - learn to dictate specific rules to the system



## **Topic: MS Excel- Conditional Formatting**



**Duration: 1:14:48** 

Click to Watch: Link

Conditional formatting is a feature in Excel that allows us to apply particular formatting to cells that meet a specific criteria. It is most often used as a color-based formatting to highlight, put emphasis on, or to distinguish among data stored in a spreadsheet.

- automatically apply colours and icons
- Learning Outcome: apply data bars
  - apply formatting to cells that meet certain criteria
  - highlight, emphasize or differentiate between data stored in a spreadsheet



### **Topic: MS Excel - Basic Formulas and Functions 1**



Duration: 1:44:38 Click to Watch: Link

In MS Excel, Formula is an expression that calculates values in a cell or in a range of cells.

#### The Resource Hub video covers:

- execute formula that can add, subtract, multiply or divide
- calculate using a cell address to represent the value in a cell
- use inbuilt formulas to perform calculations
- find the average value or calculate the maximum value in a range of cells



### **Topic: MS Excel - Basic Formulas and Functions 2**



Duration: 1:57:07 Click to Watch: Link

In MS Excel, Formula is an expression that calculates values in a cell or in a range of cells.

- execute formula that can add, subtract, multiply or divide
- calculate using a cell address to represent the value in a cell
- Learning Outcome: use inbuilt formulas to perform calculations
  - find the average value or calculate the maximum value in a range of cells



## **Topic: Labour Code - An Introduction**



**Duration: 1:20:56** 

Click to Watch: Link

The proposed Labour codes are a way forward to synchronise the various Labour laws with the changing business ecosystem in India. This move will simplify the application of labour legislations and enhance the ease of doing business.

#### The Resource Hub video covers:

- Explain Labour Laws and its constitutional validity
- State the need for the labour codes
- List the salient features of application of the laws
- Discuss briefly the four labour codes



## **Topic: Industrial Relations Code**



Duration: 1:44:29 Click to Watch: <u>Link</u>

There has been a great need for the laws to define and regulate the relations between employers and employees.

#### The Resource Hub video covers:

- Explain the fixed term of employment
- List the features of Industrial Disputes Act
- List the salient features of Industrial relations code
- Discuss Bi-partite forums and Trade Unions act



## Topic: Occupational Health and Safety Code



Duration: 1:43:35 Click to Watch: <u>Link</u>

Safety of employees has been a major concen of the lawmakers.

- State the Code on Occupaitonal Health & Safety
- Learning Outcome: List the major hazards occuring in workplaces
  - Discuss the vairious provisions of the code



## **Topic: Social Security Code**



Duration: 1:43:49 Click to Watch: Link

Social security is a Human Right and must be provided to all employees and the government has very well shown their interest in protecting it for the Indian employees.

#### The Resource Hub video covers:

Define social security

- Discuss social security and the Code on Social security
- Discuss the provisions of the code



### **Topic: Understanding Mentoring and Program Launch**



Duration: 1:51:08 Click to Watch: Link

New age organisations and HRs should look to drive the such relationships that not only improves the organisation's performance but also brands it as a caring workplace.

#### The Resource Hub video covers:

- Explain mentoring
- Discuss the need for mentoring in organisations

- · Discuss the different forms of mentoring
- Select form elements to register mentors and later filter them
- Market the program to the target population



### **Topic: Orientation Session for Mentors and Mentees**



Duration: 1:56:55 Click to Watch: Link

No more should the HRs limit themselves to traditional strategies of training employees. Instead, running a mentoring program can be a powerful strategy at a lesser cost. But helping the selected mentors get a clear understanding of the program is very important. Also, it is important to clarify the expectations from the program.

#### The Resource Hub video covers:

• List down the elements of the mentoring program.

- Decide the strategy to co-ordinate with mentors and mentees.
- Conduct an effective orientation session.



## **Topic: First Mentor-Mentee Meeting**



**Duration: 1:46:12** Click to Watch: Link

First meeting between the mentor and the mentee paves the path of the program specifically for the two individuals.

- State the significance of the introductory meeting.
- Help the mentors and mentees connect with each other. Learning Outcome: List the points to remember for the meeting.

  - Conduct the introductory meeting



## **Topic: Concluding the Program**



**Duration: 1:49:13** 

Click to Watch: Link

This is the final session in the series where we explore the different steps one needs to take to step move forward with a euccessful program and finally bring it to a close.

- Move forward with the program to make it a success.
- **Learning Outcome:**
- List strategies to measure the effectiveness of the program
- Bring the program to a closure



## **Topic: Introduction to Powerpoint**



**Duration: 1:30:31** 

Click to Watch: Link

Microsoft Powerpoint is a technology tool used for creating presentations. It is a extremely simple tool that can allow anyone to deliver powerful training sessions or share information to larger audience.

#### The Resource Hub video covers:

- Fonts and font size
- Bullets

- New slide
- Inserting charts and graphs in powerpoint
- Adding shapes, icons, pictures and video clips
- Creating sections



## **Topic: Powerpoint Presentations - Creating Designs**



**Duration: 1:31:52** 

Click to Watch: Link

Microsoft Powerpoint is a technology tool used for creating presentations. It is a extremely simple tool that can allow anyone to deliver powerful training sessions or share information to larger audience.

#### The Resource Hub video covers:

- Inserting tables
- Use of Master slide

- Editing pictures
- · Stock images
- Shapes
- Use of transparency while editing pictures



## **Topic: Powerpoint - Attractive Presentations**



Duration: 1:24:43 Click to Watch: Link

Microsoft Powerpoint is a technology tool used for creating presentations. It is a extremely simple tool that can allow anyone to deliver powerful training sessions or share information to larger audience.

#### The Resource Hub video covers:

Background images

- Attractive slide transitions
- Proper alignment of images



### **Topic: Conducting Competency Mapping Exercise - 1**



**Duration: 2:30:25** 

Click to Watch: Link

Competency mapping is the process of identifying and understanding the particular skills, knowledge and behaviours required to operate in a particular industry, profession, or job position effectively. Competency maps are designed to suit the client's needs.

- Job Analysis
- Creating Competency matrix
- Learning Outcome:

   Roles in a Competency matrix
  - Use of Competency matrix in compensation and benefits



### **Topic: Conducting Competency Mapping Exercise - 2**



**Duration: 2:16:44** 

**Learning Outcome:** 

Click to Watch: Link

Competency mapping is the process of identifying and understanding the particular skills, knowledge and behaviours required to operate in a particular industry, profession, or job position effectively. Competency maps are designed to suit the client's needs.

- Job Analysis
- **Creating Competency matrix**
- Roles in a Competency matrix
- Use of Competency matrix in compensation and benefits



## **Topic: Most Used Compensation Metrics**



Duration: 1:57:35 Click to Watch: <u>Link</u>

Analytics is a new area being practiced in any growth-oriented organisation.

Compensation metrics allows analytics to be used in the compensation department of Human Resources field.

#### The Resource Hub video covers:

- Metrics
- · Compensation Metrics and its management



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CPD Membership has provided me up to date topics that are career relevant. The Resource Hub is very helpful, and assisted me greatly. I turned to CHRMP because of its vast resource database, but also because I believed it would present me with opportunities of career growth and promotions. I would definitely recommend it to HR Professionals."

Sowmya KP **Deputy Manager HR Cytecare Hospitals** 











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Divya Jonnalagadda **Project Coordinator,** Technicolor













Learning is a continuous process and I restarted my journey to learn, explore and to build new skills. Great Learning experience and good practical knowledge with real time case studies. I enjoyed being a part of this and would look forward for more learnings.

Shivani Chawla Associate Manager, **HCL Technologies** 











Very crisp and precise syllabus which helped me in right learning. Great and supportive team. I would recommend this to anyone and everyone.

Khushnuma Hassan Sr. HR Officer. **Agility Logistics, Dubai** 

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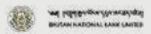


































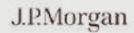




























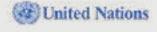












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